

Agriculture

Budget summary

R million	2025/26				2026/27	2027/28
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	962.9	0.8	10.2	973.9	1 016.0	1 061.9
Agricultural Production, Biosecurity and Natural Resources Management	1 136.0	1 331.6	15.1	2 482.6	2 549.7	2 665.1
Food Security and Support	293.4	2 935.4	41.3	3 270.0	3 357.8	3 518.4
Economic Development, Trade and Marketing	733.3	143.5	6.3	883.1	925.4	967.3
Total expenditure estimates	3 125.6	4 411.2	72.9	7 609.7	7 848.8	8 212.7

Executive authority: Minister of Agriculture
 Accounting officer: Director-General of Agriculture
 Website: www.dalrrd.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead, support and promote the management of agricultural resources through policies, strategies and programmes to enhance sustainable use and achieve economic growth, job creation, food security, rural development and transformation.

Mandate

The Department of Agriculture is mandated to establish and administer legislative and policy frameworks that advance viable and sustainable agricultural and food sectors. The department's mandate is guided by a legislative framework that includes the:

- Animal Protection Act (1962), which consolidates and amends the law relating to the prevention of cruelty to animals
- Fencing Act (1963), which consolidates the laws and matters relating to fences and the fencing of farms and other holdings, and matters incidental thereto
- Plant Improvement Act (1976), which provides for the registration of premises from which the sale of certain plants or the cleansing, packing and sale of certain propagating material may be undertaken; and prescribes the conditions subject to which such plants or propagating material may be sold for cultivation
- Conservation of Agricultural Resources Act (1983), which provides for control over the use of South Africa's natural agricultural resources to promote the conservation of soil, water sources and vegetation, and the combating of weeds and invader plants
- Agricultural Product Standards Act (1990), which makes provision for control over the sale and export of certain agricultural products, and the sale of some imported agricultural products
- Agricultural Research Act (1990), which provides for the establishment of a juristic person to deal with agricultural research, and the determination of its objectives, functions, powers and duties
- Marketing of Agricultural Products Act (1996), which provides strategic advice to the minister on all agricultural marketing issues, improves market efficiency and access for all participants, optimises export earnings, and improves the viability of the agricultural sector.
- Onderstepoort Biological Products Incorporation Act (1999), which provides for the establishment of a company to manage Onderstepoort Biological Products.

Selected performance indicators

Table 29.1: Performance indicators by programme and related outcome

Indicator	Programme	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Number of plant pest surveillance surveys conducted per year	Agricultural Production, Biosecurity and Natural Resources Management	Outcome 9: Economic transformation for a just society	3	3	3	3	3	3	3
Number of animal disease surveillance surveys conducted per year	Agricultural Production, Biosecurity and Natural Resources Management		3	3	3	3	3	3	3
Number of subsistence and smallholder producers supported per year	Food Security and Support		— ¹	— ¹	96 665	60 000	60 000	60 000	60 000
Number of producers supported through the blended funding scheme per year	Food Security and Support		— ¹	— ¹	— ¹	— ¹	100	100	100

1. No historical data available.

Expenditure overview

Over the medium term, the department will focus on revitalising agricultural infrastructure, improving agricultural production, increasing research and development capacity to improve agricultural outputs, and reducing threats to biosecurity. This will be achieved in collaboration with various stakeholders across the agricultural value chain, as part of implementing the agro-processing master plan. The master plan is expected to create an investment-friendly environment for improving agricultural production. It intends to do so through support to smallholder farming enterprises, mainly those owned by black women, in agro-processing value chains.

Expenditure is expected to increase at an average annual rate of 1.2 per cent, from R7.9 billion in 2024/25 to R8.2 billion in 2027/28. Transfers and subsidies, mainly to provinces for conditional grants and to entities, account for an estimated 56.7 per cent (R13.6 billion) of this spending. Compensation of employees accounts for an estimated 20.8 per cent (R5 billion) of the department's budget, increasing at an average annual rate of 3.7 per cent, from R1.5 billion in 2024/25 to R1.7 billion in 2027/28.

As part of the national macro organisation of government in 2024, the Department of Agriculture, Rural Development and Land Reform was split into two: the Department of Agriculture and the Department of Land Reform and Rural Development. This shift is expected to be completed by March 2025.

Revitalising infrastructure and improving agricultural production

To support an estimated 180 000 subsistence and smallholder producers with production equipment, such as irrigation and solar systems, and farm infrastructure, such as boreholes, reservoirs and fencing, the *comprehensive agricultural support programme grant* is allocated R5.2 billion over the medium term in the *Food Security and Support* programme. The grant seeks to provide effective agricultural support services, and promote and facilitate agricultural development by targeting beneficiaries of land reform, restitution and redistribution, and other black producers who have acquired land through private means and are engaged in value-adding enterprises domestically or are involved in exporting.

In an effort to increase food security, the department will continue to help vulnerable farming communities with production inputs to enable farmers to produce strategically identified commodities/products such as grains and oilseeds, and livestock. Expenditure for these activities is within the *Ilima/Letsema projects grant's* allocation of R2.1 billion over the medium term in the *Food Security and Support* programme.

Improving agricultural outputs through research and development

Over the period ahead, the department plans to enhance capacity in research and development to improve market access and the safety and quality of agricultural products, specifically to address the challenges faced by smallholder producers. This includes the development of disease-resistant livestock breeds, climate-resilient grazing systems and supporting smallholders in diversifying their output into value-added products to

improve profitability. The department will also focus on improving technology for animal identification and tracking systems; and developing early warning monitoring systems for both plant and animal diseases. These activities are funded through the *Agricultural Production, Biosecurity and Natural Resources Management* programme, which is allocated R7.7 billion over the medium term.

To further support research and development endeavours, transfers to the Agricultural Research Council account for an estimated 27.3 per cent (R3.8 billion) of total transfers to entities over the medium term.

Reducing threats to biosecurity

To alleviate the threat of disease outbreaks and reduce interceptions of goods at export points and in production areas, the department will aim to conduct 3 animal disease (foot-and-mouth disease, goat plague and Newcastle disease) and 3 plant pests (exotic fruit fly, citrus greening disease and banana bunchy top virus) surveillance surveys per year over the medium term. It will also aim to intensify partnerships with traditional leaders to raise awareness about biosecurity and its importance in vulnerable areas and communities. Awareness initiatives will be conducted through traditional imbizos, media campaigns and training provided to farmers. These activities will be carried out with funds from the *Animal Production and Health* subprogramme, which is allocated R1.1 billion over the period ahead; and the *Plant Production and Health* subprogramme, which is allocated R541.7 million over the same period. These subprogrammes are in the *Agricultural Production, Biosecurity and Natural Resources Management* programme.

Expenditure trends and estimates

Table 29.2 Vote expenditure trends by programme and economic classification¹

Programmes											
1. Administration											
2. Agricultural Production, Biosecurity and Natural Resources Management											
3. Food Security and Support											
4. Economic Development, Trade and Marketing											
Programme				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome											
R million	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25		2025/26	2026/27	2027/28	2024/25 - 2027/28	
Programme 1	981.7	737.6	987.7	897.4	-2.9%	11.7%	973.9	1 016.0	1 061.9	5.8%	12.5%
Programme 2	2 471.2	3 123.1	2 375.6	2 284.9	-2.6%	33.3%	2 482.6	2 549.7	2 665.1	5.3%	31.6%
Programme 3	3 566.7	3 346.3	2 873.0	3 945.0	3.4%	44.6%	3 270.0	3 357.8	3 518.4	-3.7%	44.6%
Programme 4	803.3	831.9	792.0	788.4	-0.6%	10.4%	883.1	925.4	967.3	7.1%	11.3%
Subtotal	7 822.9	8 038.9	7 028.3	7 915.6	0.4%	100.0%	7 609.7	7 848.8	8 212.7	1.2%	100.0%
Total	7 822.9	8 038.9	7 028.3	7 915.6	0.4%	100.0%	7 609.7	7 848.8	8 212.7	1.2%	100.0%
Change to 2024 Budget estimate				–			59.8	67.5	79.4		
Economic classification											
Current payments	3 446.8	3 723.5	2 962.9	3 555.6	1.0%	44.4%	3 125.6	3 261.3	3 409.0	-1.4%	42.3%
Compensation of employees	1 410.6	1 420.8	1 399.1	1 544.0	3.1%	18.7%	1 605.9	1 664.7	1 740.7	4.1%	20.8%
Goods and services ¹	2 036.2	2 302.7	1 563.8	2 011.6	-0.4%	25.7%	1 519.7	1 596.6	1 668.3	-6.0%	21.5%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	103.4	63.6	70.0	98.1	-1.7%	1.1%	99.6	103.6	110.7	4.1%	1.3%
Consultants: Business and advisory services	47.5	406.9	186.6	76.0	17.0%	2.3%	67.4	72.4	74.9	-0.5%	0.9%
Inventory: Farming supplies	990.2	766.0	325.5	946.6	-1.5%	9.8%	407.4	423.4	438.6	-22.6%	7.0%
Operating leases	173.4	70.1	248.2	256.6	14.0%	2.4%	268.4	277.3	289.0	4.0%	3.5%
Property payments	233.9	206.0	210.0	141.1	-15.5%	2.6%	137.5	146.5	153.7	2.9%	1.8%
Travel and subsistence	104.3	169.2	156.8	113.9	3.0%	1.8%	139.5	147.5	145.5	8.5%	1.7%
Interest and rent on land	0.0	0.0	–	–	-100.0%	0.0%	–	–	–	0.0%	0.0%
Transfers and subsidies ¹	4 200.1	4 194.4	3 951.4	4 258.6	0.5%	53.9%	4 411.2	4 510.2	4 722.8	3.5%	56.7%
Provinces and municipalities	2 236.0	2 295.1	2 166.8	2 580.4	4.9%	30.1%	2 457.2	2 515.9	2 642.8	0.8%	32.3%
Departmental agencies and accounts	1 330.1	1 237.9	1 241.3	1 127.2	-5.4%	16.0%	1 285.0	1 302.3	1 361.1	6.5%	16.1%
Foreign governments and international organisations	33.7	39.6	31.7	47.0	11.7%	0.5%	49.1	51.4	53.7	4.5%	0.6%
Public corporations and private enterprises	564.8	590.5	482.2	468.5	-6.0%	6.8%	593.5	613.1	636.4	10.8%	7.3%
Households	35.5	31.3	29.4	35.5	0.0%	0.4%	26.3	27.6	28.8	-6.8%	0.4%

Table 29.2 Vote expenditure trends by programme and economic classification¹ (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28		
R million				2024/25	2021/22 - 2024/25					2024/25 - 2027/28	
Payments for capital assets	175.5	117.6	112.0	101.4	-16.7%	1.6%	72.9	77.3	80.8	-7.3%	1.1%
Buildings and other fixed structures	147.5	54.9	27.7	49.0	-30.8%	0.9%	51.1	55.0	57.4	5.4%	0.7%
Machinery and equipment	28.0	62.5	82.7	50.0	21.3%	0.7%	19.2	19.9	21.0	-25.2%	0.3%
Biological assets	—	—	0.1	—	0.0%	0.0%	—	—	—	0.0%	0.0%
Software and other intangible assets	—	0.1	1.5	2.4	0.0%	0.0%	2.5	2.4	2.5	1.5%	0.0%
Payments for financial assets	0.5	3.5	1.9	—	-100.0%	0.0%	—	—	—	0.0%	0.0%
Total	7 822.9	8 038.9	7 028.3	7 915.6	0.4%	100.0%	7 609.7	7 848.8	8 212.7	1.2%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 29.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28		
R thousand				2024/25	2021/22 - 2024/25					2024/25 - 2027/28	
Households											
Social benefits											
Current	6 726	5 274	4 529	396	-61.1%	0.1%	301	209	218	-18.0%	—
Employee social benefits	6 726	5 274	4 529	396	-61.1%	0.1%	301	209	218	-18.0%	—
Other transfers to households											
Current	28 795	25 993	24 902	35 139	6.9%	0.7%	26 024	27 357	28 593	-6.6%	0.7%
Claims against the state	2 208	136	444	10 132	66.2%	0.1%	—	—	—	-100.0%	0.1%
Bursaries for Non-employees	26 587	25 857	24 458	25 007	-2.0%	0.6%	26 024	27 357	28 593	4.6%	0.6%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 330 058	1 237 855	1 241 327	1 127 215	-5.4%	29.7%	1 285 016	1 302 256	1 361 144	6.5%	28.4%
Agricultural Research Council	1 282 753	1 189 320	1 191 556	1 081 450	-5.5%	28.6%	1 237 200	1 252 250	1 308 877	6.6%	27.3%
National Agricultural Marketing Council	47 305	48 535	49 771	45 765	-1.1%	1.2%	47 816	50 006	52 267	4.5%	1.1%
Provinces and municipalities											
Provincial agencies and funds											
Current	759	737	747	540	-10.7%	—	365	382	405	-9.1%	—
Vehicle licences	759	737	747	540	-10.7%	—	365	382	405	-9.1%	—
Provincial revenue funds											
Current	80 578	84 920	79 458	90 205	3.8%	2.0%	94 256	98 575	103 032	4.5%	2.2%
Land care programme grant	80 578	84 920	79 458	90 205	3.8%	2.0%	94 256	98 575	103 032	4.5%	2.2%
Capital	2 154 686	2 209 492	2 086 568	2 489 686	4.9%	53.8%	2 362 613	2 416 974	2 539 396	0.7%	54.8%
Comprehensive agricultural support programme grant: Infrastructure	1 157 169	1 201 632	1 116 242	1 319 119	4.5%	28.9%	1 141 648	1 144 586	1 213 988	-2.7%	26.9%
Comprehensive agricultural support programme grant: Extension recovery planning services	310 350	304 102	302 827	322 950	1.3%	7.5%	439 741	455 369	471 444	13.4%	9.4%
Comprehensive agricultural support programme grant: Disasters: Flood-damaged infrastructure	—	—	—	300 000	—	1.8%	—	—	—	-100.0%	1.7%
Comprehensive agricultural support programme grant: Upgrading of provincial agricultural colleges	90 041	93 480	82 521	99 274	3.3%	2.2%	103 828	108 588	113 498	4.6%	2.4%
Ilima/Letsema projects grant	597 126	610 278	584 978	448 343	-9.1%	13.5%	677 396	708 431	740 466	18.2%	14.4%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	564 799	590 538	482 175	420 456	-9.4%	12.4%	593 533	613 114	636 362	14.8%	12.6%
Onderstepoort Biological Products	—	—	25 000	1	—	0.2%	1	1	1	—	—
Land and Agricultural Development Bank of South Africa	564 193	589 905	456 554	419 803	-9.4%	12.2%	592 850	612 397	635 614	14.8%	12.6%
Communication licences	606	633	621	652	2.5%	—	682	716	747	4.6%	—
Other transfers to private enterprises											
Current	1	—	—	48 001	3534.3%	0.3%	—	—	—	-100.0%	0.3%
Claims against the state	—	—	—	48 000	—	0.3%	—	—	—	-100.0%	0.3%
Other Transfers to Private Enterprise	1	—	—	1	—	—	—	—	—	-100.0%	—

Table 29.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28		
R thousand				2024/25	2021/22 - 2024/25					2024/25 - 2027/28	
Foreign governments and international organisations											
Current	33 691	39 552	31 719	47 008	11.7%	0.9%	49 114	51 364	53 686	4.5%	1.1%
Consultative Group on International Agricultural Research	10 510	68	–	10 978	1.5%	0.1%	11 476	11 995	12 537	4.5%	0.3%
International Union for the Protection of New Varieties of Plants	19 437	911	1 137	938	-63.6%	0.1%	980	1 025	1 071	4.5%	–
Commonwealth Agricultural Bureau International	11	–	–	519	261.3%	–	536	567	593	4.5%	–
International Commission of Agricultural Engineering	–	11	14	24	–	–	25	26	27	4.0%	–
Food and Agriculture Organisation of the United Nations	–	30 074	24 411	28 520	–	0.5%	29 798	31 163	32 572	4.5%	0.7%
Foreign rates and taxes	147	160	163	513	51.7%	–	536	561	586	4.5%	–
International Cotton Advisory Committee	891	607	598	437	-21.1%	–	457	478	500	4.6%	–
International Dairy Federation	50	50	60	51	0.7%	–	53	55	57	3.8%	–
International Grains Council	–	217	280	339	–	–	354	370	387	4.5%	–
International Seed Testing Association	189	184	220	226	6.1%	–	236	247	258	4.5%	–
International Organisation of Vine and Wine	1 124	1 194	1 504	1 231	3.1%	–	1 286	1 345	1 406	4.5%	–
World Organisation for Animal Health	–	4 797	3 187	2 770	–	0.1%	2 894	3 027	3 164	4.5%	0.1%
Organisation for Economic Cooperation and Development	1 332	1 279	145	462	-29.7%	–	483	505	528	4.6%	–
Total	4 200 093	4 194 361	3 951 425	4 258 646	0.5%	100.0%	4 411 222	4 510 231	4 722 836	3.5%	100.0%

Personnel information

Table 29.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Agricultural Production, Biosecurity and Natural Resources Management
- Food Security and Support
- Economic Development, Trade and Marketing

Number of posts estimated for 31 March 2025																Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)
Number of funded posts		Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate																				
			2023/24			2024/25			2025/26			2026/27			2027/28			2024/25 - 2027/28											
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost												
Agriculture																													
Salary level		5 606	213	2 392	1 399.1	0.6	2 474	1 544.0	0.6	2 433	1 605.9	0.7	2 394	1 664.7	0.7	2 368	1 740.7	0.7	-1.5%	100.0%									
1 – 6		1 489	1	696	181.6	0.3	705	195.9	0.3	699	206.6	0.3	689	212.3	0.3	678	220.6	0.3	-1.3%	28.7%									
7 – 10		2 744	3	1 007	587.9	0.6	1 050	654.7	0.6	1 024	677.9	0.7	1 007	703.2	0.7	996	734.7	0.7	-1.8%	42.2%									
11 – 12		1 025	174	591	515.2	0.9	605	559.4	0.9	596	580.5	1.0	586	602.0	1.0	582	630.2	1.1	-1.3%	24.5%									
13 – 16		318	8	88	110.2	1.3	98	128.8	1.3	98	135.5	1.4	97	141.4	1.5	97	149.2	1.5	-0.3%	4.0%									
Other		30	27	10	4.3	0.4	15	5.1	0.3	15	5.4	0.4	15	5.7	0.4	15	6.0	0.4	–	0.6%									
Programme		5 606	213	2 392	1 399.1	0.6	2 474	1 544.0	0.6	2 433	1 605.9	0.7	2 394	1 664.7	0.7	2 368	1 740.7	0.7	-1.5%	100.0%									
Programme 1		2 168	24	638	297.3	0.5	651	319.6	0.5	664	346.3	0.5	658	359.1	0.5	650	375.4	0.6	-0.0%	27.1%									
Programme 2		1 178	146	1 125	694.8	0.6	1 137	747.9	0.7	1 098	767.3	0.7	1 077	794.4	0.7	1 067	830.5	0.8	-2.1%	45.3%									
Programme 3		1 832	42	311	148.6	0.5	343	181.3	0.5	342	192.3	0.6	338	200.1	0.6	333	209.6	0.6	-1.0%	14.0%									
Programme 4		428	1	318	258.5	0.8	344	295.2	0.9	329	300.0	0.9	322	311.1	1.0	318	325.3	1.0	-2.6%	13.6%									

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 29.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2021/22	2022/23	2023/24					2025/26	2026/27	2027/28		
R thousand				2024/25		2021/22 - 2024/25					2024/25 - 2027/28	
Departmental receipts	263 511	294 588	273 019	319 362	319 362	6.6%	100.0%	361 690	380 499	400 285	7.8%	100.0%
Sales of goods and services produced by department	258 172	280 925	264 311	274 291	274 291	2.0%	93.7%	327 043	344 048	361 940	9.7%	89.4%
Sales by market establishments	762	725	673	471	471	-14.8%	0.2%	590	620	653	11.5%	0.2%
of which:							—					—
Dwellings	558	519	484	443	443	-7.4%	0.2%	553	581	612	11.4%	0.1%
Rental parking:	204	206	189	28	28	-48.4%	0.1%	37	39	41	13.6%	—
Covered and open												
Administrative fees	252 029	276 008	257 656	272 088	272 088	2.6%	91.9%	319 418	336 027	353 501	9.1%	87.6%
of which:							—					—
Farm feeds	14 179	9 576	9 974	5 835	5 835	-25.6%	3.4%	7 050	7 416	7 802	10.2%	1.9%
registration												
Plant breeders' rights	3 592	4 253	4 941	3 013	3 013	-5.7%	1.4%	3 682	3 873	4 075	10.6%	1.0%
Stock remedy	1 138	767	3 358	1 191	1 191	1.5%	0.6%	1 578	1 660	1 746	13.6%	0.4%
Inspection fees:	156 281	192 508	174 386	188 696	188 696	6.5%	61.9%	215 824	227 047	238 854	8.2%	59.5%
Statutory services												
Other	76 839	68 904	64 997	73 353	73 353	-1.5%	24.7%	91 284	96 031	101 024	11.3%	24.7%
Other sales	5 381	4 192	5 982	1 732	1 732	-31.5%	1.5%	7 035	7 401	7 786	65.0%	1.6%
of which:							—					—
Service rendered:	2 482	1 725	3 176	245	245	-53.8%	0.7%	2 691	2 831	2 978	129.9%	0.6%
Boarding services:												
(private)												
Service rendered:	1 564	1 231	1 630	382	382	-37.5%	0.4%	1 809	1 904	2 003	73.7%	0.4%
Course fees												
Laboratory services:	84	25	83	5	5	-61.0%	—	11	11	12	33.9%	—
Plant												
Other	504	451	359	439	439	-4.5%	0.2%	1 701	1 790	1 883	62.5%	0.4%
Services rendered:	747	760	734	661	661	-4.0%	0.3%	823	865	910	11.2%	0.2%
Commission on insurance and garnishee												
Sales of scrap, waste, arms and other used current goods	—	—	—	—	—	—	—	1	1	1	—	—
of which:							—					—
Wastepaper	—	—	—	—	—	—	—	1	1	1	—	—
Transfers received	—	145	102	119	119	—	—	148	156	164	11.3%	—
Interest, dividends and rent on land	1 289	7 581	1 799	41 334	41 334	217.7%	4.5%	31 673	33 321	35 053	-5.3%	9.7%
Interest	1 015	7 193	1 799	41 298	41 298	243.9%	4.5%	31 642	33 288	35 019	-5.3%	9.7%
Rent on land	274	388	—	36	36	-49.2%	0.1%	31	33	34	-1.9%	—
Sales of capital assets	—	—	2 364	—	—	—	0.2%	—	—	—	—	—
Transactions in financial assets and liabilities	4 050	5 937	4 443	3 618	3 618	-3.7%	1.6%	2 825	2 973	3 127	-4.7%	0.9%
Total	263 511	294 588	273 019	319 362	319 362	6.6%	100.0%	361 690	380 499	400 285	7.8%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 29.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome											
R million	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2025/26	2026/27	2027/28	2024/25 - 2027/28		
Ministry	10.8	11.5	11.7	12.7	5.5%	1.3%	29.9	30.9	32.3	36.4%	2.7%
Department Management	53.5	45.1	45.5	56.8	2.1%	5.6%	63.5	66.0	69.0	6.7%	6.5%
Internal Audit	12.9	19.3	18.7	21.7	19.0%	2.0%	25.3	26.3	27.5	8.2%	2.5%
Financial Management Services	112.6	104.1	111.8	104.0	-2.6%	12.0%	110.4	114.8	120.0	4.9%	11.4%
Corporate Support Services	343.0	331.5	361.3	346.2	0.3%	38.3%	352.9	367.7	384.7	3.6%	36.8%
Office Accommodation	448.9	226.2	438.7	356.0	-7.4%	40.8%	392.0	410.4	428.5	6.4%	40.2%
Total	981.7	737.6	987.7	897.4	-2.9%	100.0%	973.9	1 016.0	1 061.9	5.8%	100.0%
Change to 2024				–			16.3	16.3	17.0		
Budget estimate											
Economic classification											
Current payments	844.3	691.7	948.2	883.1	1.5%	93.4%	962.9	1 003.5	1 048.8	5.9%	98.7%
Compensation of employees	294.3	292.3	297.3	319.6	2.8%	33.4%	346.3	359.1	375.4	5.5%	35.5%
Goods and services	549.9	399.4	650.9	563.5	0.8%	60.0%	616.6	644.4	673.4	6.1%	63.3%
of which:						–					–
Computer services	82.4	33.9	48.9	78.7	-1.5%	6.8%	98.1	102.5	106.3	10.6%	9.8%
Consultants: Business and advisory services	8.1	3.1	3.2	11.0	11.0%	0.7%	16.4	17.5	18.3	18.3%	1.6%
Operating leases	166.6	64.1	241.8	250.1	14.5%	20.0%	260.3	269.6	281.6	4.0%	26.9%
Property payments	214.6	195.2	194.3	97.5	-23.1%	19.5%	129.6	136.9	142.8	13.6%	12.8%
Travel and subsistence	21.4	29.9	42.6	18.6	-4.6%	3.1%	21.4	22.4	23.5	8.0%	2.2%
Training and development	4.0	8.7	6.8	12.9	47.5%	0.9%	15.4	16.1	16.8	9.3%	1.6%
Interest and rent on land	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Transfers and subsidies	2.1	2.0	1.9	1.1	-20.1%	0.2%	0.8	0.8	0.9	-7.4%	0.1%
Provinces and municipalities	0.0	0.0	0.0	0.0	8.0%	–	0.0	0.0	0.0	10.6%	–
Public corporations and private enterprises	0.6	0.6	0.6	0.7	2.5%	0.1%	0.7	0.7	0.7	4.6%	0.1%
Households	1.5	1.3	1.3	0.4	-35.9%	0.1%	0.1	0.1	0.1	-46.4%	–
Payments for capital assets	135.1	43.4	37.2	13.2	-53.9%	6.4%	10.2	11.7	12.3	-2.5%	1.2%
Buildings and other fixed structures	124.3	31.6	5.2	2.5	-72.8%	4.5%	0.0	1.6	1.6	-13.4%	0.1%
Machinery and equipment	10.8	11.6	30.5	10.5	-1.0%	1.8%	9.8	10.1	10.6	0.3%	1.0%
Software and other intangible assets	–	0.1	1.5	0.3	–	0.1%	0.3	0.1	0.1	-35.4%	–
Payments for financial assets	0.2	0.6	0.4	–	-100.0%	–	–	–	–	–	–
Total	981.7	737.6	987.7	897.4	-2.9%	100.0%	973.9	1 016.0	1 061.9	5.8%	100.0%
Proportion of total programme expenditure to vote expenditure	12.5%	9.2%	14.1%	11.3%	–	–	12.8%	12.9%	12.9%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.5	1.3	1.3	0.3	-44.2%	0.1%	0.1	0.1	0.1	-38.4%	–
Employee social benefits	1.5	1.3	1.3	0.3	-44.2%	0.1%	0.1	0.1	0.1	-38.4%	–
Other transfers to households											
Current	–	–	–	0.1	–	–	–	–	–	-100.0%	–
Claims against the state	–	–	–	0.1	–	–	–	–	–	-100.0%	–
Provinces and municipalities											
Provincial agencies and funds											
Current	0.0	0.0	0.0	0.0	8.0%	–	0.0	0.0	0.0	10.6%	–
Vehicle licences	0.0	0.0	0.0	0.0	8.0%	–	0.0	0.0	0.0	10.6%	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	0.6	0.6	0.6	0.7	2.5%	0.1%	0.7	0.7	0.7	4.6%	0.1%
Communication licences	0.6	0.6	0.6	0.7	2.5%	0.1%	0.7	0.7	0.7	4.6%	0.1%

Personnel information

Table 29.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2025			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2023/24			2024/25			2025/26		2026/27		2027/28				2024/25 - 2027/28		
Administration			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	2 168	24	638	297.3	0.5	651	319.6	0.5	664	346.3	0.5	658	359.1	0.5	650	375.4	0.6	-0.0%	100.0%
1 – 6	711	1	254	67.6	0.3	267	75.2	0.3	273	81.4	0.3	271	82.3	0.3	267	85.6	0.3	-0.0%	41.1%
7 – 10	1 003	1	251	105.8	0.4	251	112.1	0.4	254	120.8	0.5	251	125.8	0.5	248	131.4	0.5	-0.4%	38.3%
11 – 12	284	2	100	85.6	0.9	95	85.6	0.9	97	92.2	1.0	96	96.2	1.0	95	100.6	1.1	0.0%	14.6%
13 – 16	148	1	31	34.9	1.1	36	43.2	1.2	38	48.0	1.3	38	50.7	1.3	38	53.5	1.4	1.8%	5.7%
Other	22	19	2	3.4	1.7	2	3.6	1.8	2	3.8	1.9	2	4.1	2.0	2	4.3	2.1	–	0.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Agricultural Production, Biosecurity and Natural Resources Management

Programme purpose

Oversee livestock production, game farming, animal and plant health, natural resources, and disaster management.

Objectives

- Manage biosecurity and related sector risks over the medium term by:
 - conducting 9 countrywide surveys of plant pests and diseases, particularly the exotic fruit fly, citrus greening disease and banana bunchy top virus, to manage their spread and/or incursion towards eradicating them
 - conducting 9 planned animal risk surveillance exercises on foot-and-mouth disease, goat plague and Newcastle disease.
- Ensure access to primary animal health care services by deploying 155 veterinary graduates to rural areas by March 2027 as part of their compulsory community service.
- Enforce an animal and plant disease regulatory framework to minimise the level of disease outbreaks and interception at export channels in production areas by conducting 3 planned animal risk surveillance exercises each year over the medium term on foot-and-mouth disease, goat plague and bird flu.
- Implement regulatory compliance and monitor interventions by March 2027 to prevent plant and animal pest and disease outbreaks through quarantine inspections, surveillance and the testing and registration of products used in agriculture.

Subprogrammes

- *Inspection and Quarantine Services* enforces and ensures compliance with agricultural production, biosecurity, biosafety and food safety laws.
- *Plant Production and Health* develops policy, norms and standards, and regulates and promotes plant production and plant health.
- *Animal Production and Health* provides policies, norms and standards to ensure the biosecurity, regulation and promotion of livestock and animal production and game farming while ensuring the health and safety of animal products.
- *Natural Resources and Disaster Management* facilitates the development of infrastructure and the sustainable use of natural resources; and integrates, coordinates and implements disaster management policies and frameworks, with an emphasis on mitigating disasters in rural and agricultural areas.

- *Biosecurity* provides for measures taken towards the effective and efficient management of biosecurity threats related to the agricultural sector.
- *Agricultural Research Council* manages transfers to the Agricultural Research Council.
- *Onderstepoort Biological Products* prevents and controls animal diseases that affect food security, human health and livelihoods through the continued development and efficient manufacturing of innovative animal-related pharmaceuticals (including vaccines) and related products.

Expenditure trends and estimates

Table 29.8 Agricultural Production, Biosecurity and Natural Resources Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2021/22	2022/23	2023/24		2021/22 - 2024/25	Average: Expenditure/ Total (%)	2025/26	2026/27	2027/28	2024/25 - 2027/28	Average: Expenditure/ Total (%)
R million											
Inspection and Quarantine Services	443.0	871.6	490.8	398.8	-3.4%	21.5%	357.5	370.7	387.9	-0.9%	15.2%
Plant Production and Health	114.5	129.1	156.1	174.9	15.2%	5.6%	171.2	181.2	189.3	2.7%	7.2%
Animal Production and Health	271.2	505.5	238.0	326.7	6.4%	13.1%	356.2	370.2	387.0	5.8%	14.4%
Natural Resources and Disaster Management	356.3	422.6	269.0	296.5	-5.9%	13.1%	351.0	365.6	382.0	8.8%	14.0%
Biosecurity	3.5	5.1	5.1	6.8	24.6%	0.2%	9.8	10.1	10.4	15.4%	0.4%
Agricultural Research Council	1 282.6	1 189.3	1 191.6	1 081.2	-5.5%	46.3%	1 236.9	1 252.0	1 308.6	6.6%	48.9%
Onderstepoort Biological Products	—	—	25.0	0.0	—	0.2%	0.0	0.0	0.0	—	—
Total	2 471.2	3 123.1	2 375.6	2 284.9	-2.6%	100.0%	2 482.6	2 549.7	2 665.1	5.3%	100.0%
Change to 2024 Budget estimate				—			(3.0)	(5.8)	(6.0)		
Economic classification											
Current payments	1 090.8	1 807.4	1 033.6	1 019.3	-2.2%	48.3%	1 136.0	1 182.9	1 236.5	6.7%	45.8%
Compensation of employees	799.9	838.5	694.8	747.9	-2.2%	30.0%	767.3	794.4	830.5	3.6%	31.5%
Goods and services	290.8	969.0	338.8	271.4	-2.3%	18.2%	368.7	388.5	406.0	14.4%	14.4%
of which:											
Consultants: Business and advisory services	15.7	384.3	158.0	39.3	35.7%	5.8%	39.5	42.7	44.0	3.9%	1.7%
Laboratory services	0.4	25.5	1.0	5.1	127.4%	0.3%	28.7	30.8	41.2	100.7%	1.1%
Agency and support/outsource services	27.9	25.2	6.6	22.0	-7.7%	0.8%	28.5	29.7	31.1	12.2%	1.1%
Fleet services (including government motor transport)	14.5	18.7	16.9	16.1	3.5%	0.6%	28.7	32.3	29.5	22.3%	1.1%
Inventory: Farming supplies	96.2	148.8	44.5	28.6	-33.3%	3.1%	65.4	62.6	63.7	30.7%	2.2%
Travel and subsistence	43.5	80.5	47.3	41.7	-1.4%	2.1%	55.4	59.7	54.2	9.1%	2.1%
Transfers and subsidies	1 368.7	1 276.3	1 298.5	1 229.9	-3.5%	50.4%	1 331.6	1 351.0	1 412.0	4.7%	53.3%
Provinces and municipalities	80.9	85.2	79.9	90.3	3.7%	3.3%	94.3	98.6	103.1	4.5%	3.9%
Departmental agencies and accounts	1 282.8	1 189.3	1 191.6	1 081.5	-5.5%	46.3%	1 237.2	1 252.3	1 308.9	6.6%	48.9%
Public corporations and private enterprises	—	—	25.0	48.0	—	0.7%	0.0	0.0	0.0	-97.2%	0.5%
Households	5.1	1.8	2.1	10.1	25.9%	0.2%	0.1	0.1	0.1	-77.8%	0.1%
Payments for capital assets	11.7	39.2	43.5	35.7	45.1%	1.3%	15.1	15.8	16.6	-22.5%	0.8%
Buildings and other fixed structures	2.3	1.7	—	9.7	61.0%	0.1%	12.9	13.5	14.1	13.0%	0.5%
Machinery and equipment	9.3	37.4	43.5	23.8	36.6%	1.1%	—	0.1	0.1	-82.0%	0.2%
Software and other intangible assets	—	—	—	2.1	—	—	2.2	2.3	2.4	4.5%	0.1%
Payments for financial assets	0.0	0.2	0.1	—	-100.0%	—	—	—	—	—	—
Total	2 471.2	3 123.1	2 375.6	2 284.9	-2.6%	100.0%	2 482.6	2 549.7	2 665.1	5.3%	100.0%
Proportion of total programme expenditure to vote expenditure	31.6%	38.9%	33.8%	28.9%	—	—	32.6%	32.5%	32.5%	—	—

- supporting access to financial resources for the development of agribusinesses through the processing of all AgriBEE funding applications.

Subprogrammes

- *Farmer Support* provides national frameworks to promote sustainable food security for households.
- *National Extension Support Services* provides strategic leadership in the coordination and implementation of extension and advisory services, including those executed by provinces.
- *Sector Capacity Development* facilitates the provision of agriculture education and training to support sustainable growth and equitable participation in the sector.

Expenditure trends and estimates

Table 29.10 Food Security and Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25		2025/26	2026/27	2027/28	2024/25 - 2027/28	
Farmer Support	3 013.5	2 784.8	2 340.3	3 323.8	3.3%	83.5%	2 526.6	2 585.2	2 715.5	-6.5%	79.1%
National Extension Support Services	326.5	340.0	319.8	354.0	2.7%	9.8%	477.3	494.0	511.8	13.1%	13.0%
Sector Capacity Development	226.7	221.5	212.9	267.1	5.6%	6.8%	266.2	278.6	291.1	2.9%	7.8%
Total	3 566.7	3 346.3	2 873.0	3 945.0	3.4%	100.0%	3 270.0	3 357.8	3 518.4	-3.7%	100.0%
Change to 2024				–			40.1	50.7	61.8		
Budget estimate											
Economic classification											
Current payments	835.0	539.6	327.4	1 010.1	6.6%	19.8%	293.4	306.3	320.3	-31.8%	13.7%
Compensation of employees	151.5	157.6	148.6	181.3	6.2%	4.7%	192.3	200.1	209.6	5.0%	5.6%
Goods and services	683.5	382.0	178.9	828.8	6.6%	15.1%	101.0	106.2	110.7	-48.9%	8.1%
of which:											
Agency and support/outsource services	0.6	10.8	0.7	6.2	113.2%	0.1%	10.7	12.0	12.6	26.3%	0.3%
Fleet services (including government motor transport)	2.9	4.7	8.4	6.6	31.2%	0.2%	7.5	7.9	8.1	7.1%	0.2%
Consumable supplies	1.2	0.7	0.5	1.8	13.8%	–	2.5	2.8	3.1	18.8%	0.1%
Travel and subsistence	18.0	31.3	31.1	27.5	15.1%	0.8%	22.5	23.6	24.3	-4.1%	0.7%
Training and development	1.1	0.7	0.7	14.0	136.7%	0.1%	26.2	27.3	28.3	26.5%	0.7%
Venues and facilities	1.1	4.0	8.6	9.9	109.7%	0.2%	11.9	12.4	13.1	10.0%	0.3%
Transfers and subsidies	2 708.4	2 778.0	2 518.8	2 890.4	2.2%	79.4%	2 935.4	3 008.3	3 153.0	2.9%	85.1%
Provinces and municipalities	2 155.1	2 209.9	2 086.9	2 490.1	4.9%	65.1%	2 362.9	2 417.3	2 539.7	0.7%	69.6%
Public corporations and private enterprises	525.2	540.8	407.0	375.2	-10.6%	13.5%	546.3	563.6	584.7	15.9%	14.7%
Households	28.2	27.3	24.9	25.0	-3.9%	0.8%	26.2	27.4	28.6	4.6%	0.8%
Payments for capital assets	23.3	26.4	25.3	44.5	24.1%	0.9%	41.3	43.1	45.1	0.4%	1.2%
Buildings and other fixed structures	20.8	21.6	21.4	36.5	20.5%	0.7%	38.2	40.0	41.7	4.5%	1.1%
Machinery and equipment	2.4	4.8	3.8	8.0	48.7%	0.1%	3.1	3.2	3.4	-25.0%	0.1%
Biological assets	–	–	0.1	–	–	–	–	–	–	–	–
Payments for financial assets	0.0	2.3	1.4	–	-100.0%	–	–	–	–	–	–
Total	3 566.7	3 346.3	2 873.0	3 945.0	3.4%	100.0%	3 270.0	3 357.8	3 518.4	-3.7%	100.0%
Proportion of total programme expenditure to vote expenditure	45.6%	41.6%	40.9%	49.8%	–	–	43.0%	42.8%	42.8%	–	–

Table 29.10 Food Security and Support expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome											
R million	2021/22	2022/23	2023/24	2024/25	2021/22	2024/25	2025/26	2026/27	2027/28	2024/25	2027/28
Households											
Social benefits											
Current	1.6	1.5	0.5	0.0	-70.2%	–	0.1	0.0	0.0	3.8%	–
Employee social benefits	1.6	1.5	0.5	0.0	-70.2%	–	0.1	0.0	0.0	3.8%	–
Other transfers to households											
Current	26.6	25.9	24.5	25.0	-2.0%	0.7%	26.0	27.4	28.6	4.6%	0.8%
Claims against the state	–	0.0	–	–	–	–	–	–	–	–	–
Bursaries for Non-employees	26.6	25.9	24.5	25.0	-2.0%	0.7%	26.0	27.4	28.6	4.6%	0.8%
Provinces and municipalities											
Provincial agencies and funds											
Current	0.4	0.4	0.3	0.4	1.1%	–	0.3	0.3	0.3	-4.3%	–
Vehicle licences	0.4	0.4	0.3	0.4	1.1%	–	0.3	0.3	0.3	-4.3%	–
Provincial revenue funds											
Capital	2 154.7	2 209.5	2 086.6	2 489.7	4.9%	65.1%	2 362.6	2 417.0	2 539.4	0.7%	69.6%
Comprehensive agricultural support programme grant: Infrastructure	1 157.2	1 201.6	1 116.2	1 319.1	4.5%	34.9%	1 141.6	1 144.6	1 214.0	-2.7%	34.2%
Comprehensive agricultural support programme grant: Extension recovery planning services	310.4	304.1	302.8	323.0	1.3%	9.0%	439.7	455.4	471.4	13.4%	12.0%
Comprehensive agricultural support programme grant: Disasters: Flood-damaged infrastructure	–	–	–	300.0	–	2.2%	–	–	–	-100.0%	2.1%
Comprehensive agricultural support programme grant: Upgrading of provincial agricultural colleges	90.0	93.5	82.5	99.3	3.3%	2.7%	103.8	108.6	113.5	4.6%	3.0%
Ilima/Letsema projects grant	597.1	610.3	585.0	448.3	-9.1%	16.3%	677.4	708.4	740.5	18.2%	18.3%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	525.2	540.8	407.0	375.2	-10.6%	13.5%	546.3	563.6	584.7	15.9%	14.7%
Land and Agricultural Development Bank of South Africa	525.2	540.8	407.0	375.2	-10.6%	13.5%	546.3	563.6	584.7	15.9%	14.7%
Other transfers to private enterprises											
Current	0.0	–	–	0.0	–	–	–	–	–	-100.0%	–
Other transfers to private enterprise	0.0	–	–	0.0	–	–	–	–	–	-100.0%	–

Personnel information

Table 29.11 Food Security and Support personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2025			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2023/24			2024/25			2025/26		2026/27		2027/28				2024/25 - 2027/28		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Food Security and Support			311	148.6	0.5	343	181.3	0.5	342	192.3	0.6	338	200.1	0.6	333	209.6	0.6	-1.0%	100.0%
Salary level	1 832	42	120	26.7	0.2	119	27.9	0.2	117	29.2	0.2	116	30.6	0.3	112	31.2	0.3	-2.0%	34.2%
1 – 6	419	–	118	63.6	0.5	131	74.5	0.6	132	79.9	0.6	131	83.7	0.6	130	87.9	0.7	-0.2%	38.6%
7 – 10	1 025	2	52	41.5	0.8	59	49.8	0.8	59	52.5	0.9	57	53.3	0.9	57	56.3	1.0	-1.2%	17.1%
11 – 12	260	26	13	15.9	1.2	21	27.6	1.3	21	29.1	1.4	21	30.8	1.5	21	32.5	1.5	–	6.2%
13 – 16	120	6	8	0.9	0.1	13	1.5	0.1	13	1.6	0.1	13	1.7	0.1	13	1.7	0.1	–	3.8%
Other	8	8																	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Economic Development, Trade and Marketing

Programme purpose

Promote economic development, trade and market access for agriculture products, and foster international relations for the sector.

Objectives

- Increase market access and maintain existing markets by certifying and accrediting producers of fresh produce for exports through good agricultural practice certification and an accreditation programme over the medium term.
- Build skills capabilities in international market research by transferring marketing skills to small and medium agro-processing entrepreneurs over the medium term.
- Provide technical sector leadership in trade negotiations and implement trade agreements to improve market access by linking producers to high-value markets over the medium term.

Subprogrammes

- *International Relations and Trade* promotes, coordinates and supports international relations and trade through the development and implementation of appropriate policies and programmes.
- *Cooperatives Development* facilitates and supports the implementation of programmes and initiatives to promote cooperatives to participate in economic development.
- *Agro-processing and Marketing* ensures the transformation of primary product commodities into value-added products, and ensures domestic and international market access.
- *National Agricultural Marketing Council* manages transfer payments to the National Agricultural Marketing Council.

Expenditure trends and estimates

Table 29.12 Economic Development, Trade and Marketing expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28		
R million				2024/25	2021/22 - 2024/25					2024/25 - 2027/28	
International Relations and Trade	142.5	139.8	147.1	169.2	5.9%	18.6%	144.8	151.2	158.0	-2.3%	17.5%
Cooperatives Development	74.3	81.8	81.8	81.3	3.0%	9.9%	112.3	117.1	122.4	14.6%	12.2%
Agro-Processing and Marketing	539.2	561.7	513.3	492.2	-3.0%	65.5%	578.1	607.1	634.6	8.8%	64.9%
National Agricultural Marketing Council	47.3	48.5	49.8	45.8	-1.1%	6.0%	47.8	50.0	52.3	4.5%	5.5%
Total	803.3	831.9	792.0	788.4	-0.6%	100.0%	883.1	925.4	967.3	7.1%	100.0%
Change to 2024				—			6.4	6.3	6.6		
Budget estimate											
Economic classification											
Current payments	676.8	684.8	653.7	643.1	-1.7%	82.7%	733.3	768.6	803.4	7.7%	82.7%
Compensation of employees	164.9	132.4	258.5	295.2	21.4%	26.5%	300.0	311.1	325.3	3.3%	34.6%
Goods and services	511.9	552.4	395.2	347.9	-12.1%	56.2%	433.3	457.5	478.2	11.2%	48.2%
of which:											
Administrative fees	6.1	9.7	11.2	8.1	9.6%	1.1%	5.7	6.4	5.7	-10.8%	0.7%
Consultants: Business and advisory services	23.5	18.1	24.4	24.0	0.7%	2.8%	11.3	12.1	12.3	-20.0%	1.7%
Inventory: Farming supplies	252.8	362.5	178.7	180.9	-10.6%	30.3%	339.3	358.3	372.1	27.2%	35.1%
Consumables: Stationery, printing and office supplies	1.4	1.4	2.1	4.2	44.3%	0.3%	6.3	6.9	7.3	20.0%	0.7%
Property payments	11.3	8.1	15.8	35.7	46.6%	2.2%	5.7	6.2	8.1	-39.0%	1.6%
Travel and subsistence	21.3	27.6	35.8	25.9	6.7%	3.4%	40.2	41.8	43.5	18.8%	4.2%
Transfers and subsidies	120.8	138.0	132.3	137.3	4.4%	16.4%	143.5	150.1	156.9	4.5%	16.5%
Provinces and municipalities	0.0	0.0	0.0	0.0	-9.1%	—	0.0	0.0	0.0	—	—
Departmental agencies and accounts	47.3	48.5	49.8	45.8	-1.1%	6.0%	47.8	50.0	52.3	4.5%	5.5%
Foreign governments and international organisations	33.7	39.6	31.7	47.0	11.7%	4.7%	49.1	51.4	53.7	4.5%	5.6%
Public corporations and private enterprises	39.0	49.1	49.6	44.6	4.5%	5.7%	46.6	48.8	51.0	4.6%	5.4%
Households	0.8	0.9	1.2	—	-100.0%	0.1%	—	—	—	—	—
Payments for capital assets	5.5	8.6	6.1	8.0	13.4%	0.9%	6.3	6.6	6.9	-4.7%	0.8%
Buildings and other fixed structures	—	—	1.1	0.2	—	—	—	—	—	-100.0%	—
Machinery and equipment	5.5	8.6	4.9	7.7	12.4%	0.8%	6.3	6.6	6.9	-3.8%	0.8%
Payments for financial assets	0.2	0.4	0.0	—	-100.0%	—	—	—	—	—	—
Total	803.3	831.9	792.0	788.4	-0.6%	100.0%	883.1	925.4	967.3	7.1%	100.0%
Proportion of total programme expenditure to vote expenditure	10.3%	10.3%	11.3%	10.0%	—	—	11.6%	11.8%	11.8%	—	—

Table 29.12 Economic Development, Trade and Marketing expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome											
R million	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25		2025/26	2026/27	2027/28	2024/25 - 2027/28	
Households											
Social benefits											
Current	0.8	0.9	1.2	–	-100.0%	0.1%	–	–	–	–	–
Employee social benefits	0.8	0.9	1.2	–	-100.0%	0.1%	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	47.3	48.5	49.8	45.8	-1.1%	6.0%	47.8	50.0	52.3	4.5%	5.5%
National Agricultural Marketing Council	47.3	48.5	49.8	45.8	-1.1%	6.0%	47.8	50.0	52.3	4.5%	5.5%
Provinces and municipalities											
Provincial agencies and funds											
Current	0.0	0.0	0.0	0.0	-9.1%	–	0.0	0.0	0.0	–	–
Vehicle licences	0.0	0.0	0.0	0.0	-9.1%	–	0.0	0.0	0.0	–	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	39.0	49.1	49.6	44.6	4.5%	5.7%	46.6	48.8	51.0	4.6%	5.4%
Land and Agricultural Development Bank of South Africa	39.0	49.1	49.6	44.6	4.5%	5.7%	46.6	48.8	51.0	4.6%	5.4%
Foreign governments and international organisations											
Current	33.7	39.6	31.7	47.0	11.7%	4.7%	49.1	51.4	53.7	4.5%	5.6%
Consultative Group on International Agricultural Research	10.5	0.1	–	11.0	1.5%	0.7%	11.5	12.0	12.5	4.5%	1.3%
International Union for the Protection of New Varieties of Plants	19.4	0.9	1.1	0.9	-63.6%	0.7%	1.0	1.0	1.1	4.5%	0.1%
Commonwealth Agricultural Bureau International	0.0	–	–	0.5	261.3%	–	0.5	0.6	0.6	4.5%	0.1%
International Commission of Agricultural Engineering	–	0.0	0.0	0.0	–	–	0.0	0.0	0.0	4.0%	–
Food and Agriculture Organisation of the United Nations	–	30.1	24.4	28.5	–	2.6%	29.8	31.2	32.6	4.5%	3.4%
Foreign rates and taxes	0.1	0.2	0.2	0.5	51.7%	–	0.5	0.6	0.6	4.5%	0.1%
International Cotton Advisory Committee	0.9	0.6	0.6	0.4	-21.1%	0.1%	0.5	0.5	0.5	4.6%	0.1%
International Dairy Federation	0.1	0.1	0.1	0.1	0.7%	–	0.1	0.1	0.1	3.8%	–
International Grains Council	–	0.2	0.3	0.3	–	–	0.4	0.4	0.4	4.5%	–
International Seed Testing Association	0.2	0.2	0.2	0.2	6.1%	–	0.2	0.2	0.3	4.5%	–
International Organisation of Vine and Wine	1.1	1.2	1.5	1.2	3.1%	0.2%	1.3	1.3	1.4	4.5%	0.1%
World Organisation for Animal Health	–	4.8	3.2	2.8	–	0.3%	2.9	3.0	3.2	4.5%	0.3%
Organisation for Economic Cooperation and Development	1.3	1.3	0.1	0.5	-29.7%	0.1%	0.5	0.5	0.5	4.6%	0.1%

Personnel information

Table 29.13 Economic Development, Trade and Marketing personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2025			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate									
			2023/24			2024/25			2025/26		2026/27		2027/28		2024/25 - 2027/28			
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost
Economic Development, Trade and Marketing																		
Salary level	428	1	318	258.5	0.8	344	295.2	0.9	329	300.0	0.9	322	311.1	1.0	318	325.3	1.0	
1 – 6	30	–	24	7.5	0.3	20	6.9	0.3	19	6.9	0.4	18	7.0	0.4	17	6.9	0.4	-5.3% 5.6%
7 – 10	287	–	210	154.8	0.7	237	185.8	0.8	228	191.0	0.8	223	197.8	0.9	220	206.1	0.9	-2.4% 69.2%
11 – 12	82	–	60	64.0	1.1	67	74.6	1.1	63	74.1	1.2	62	76.9	1.2	62	81.1	1.3	-2.6% 19.3%
13 – 16	29	1	24	32.2	1.3	20	27.8	1.4	19	28.0	1.5	19	29.5	1.6	19	31.2	1.6	-1.7% 5.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Agricultural Research Council

Selected performance indicators

Table 29.14: Agricultural Research Council performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Number of cultivars registered per year	Increase agricultural production and productivity	Outcome 9: Economic transformation for a just society	6	7	7	4	6	8	5
Number of technical reports submitted to stakeholders per year	Increase agricultural production and productivity		170	316	163	181	186	174	174
Number of field trials conducted per year	Increase agricultural production and productivity		271	230	182	179	180	171	171
Number of services rendered to clients related to national resource management per year	Sustainable ecosystems and natural resources	Outcome 10: Reduced poverty and improved livelihoods	500	663	571	430	437	494	494
Number of services rendered to clients related to soil and water per year	A skilled and capable agricultural sector		305	487	410	245	260	270	270
Number of scientific publications published per year	A skilled and capable agricultural sector	Outcome 8: Dynamic science, technology and innovation for growth	479	428	288	277	269	276	276
Number of smallholder farmers participating in the Kaonafatso ya Dikgomo animal improvement scheme per year	A skilled and capable agricultural sector	Outcome 10: Reduced poverty and improved livelihoods	4 000	4 646	5 000	5 500	6 000	6 500	6 500
Number of farmers supported per year	A skilled and capable agricultural sector		154	748	281	94	105	120	120
Number of services rendered to smallholder farmers per year	A skilled and capable agricultural sector		129	152	104	104	104	104	104
Number of laboratory services rendered to clients per year	Enhanced resilience of agriculture		150	302	200	200	200	200	200

Entity overview

The Agricultural Research Council was established by the Agricultural Research Act (1990), and it is the main agricultural research institution in South Africa. The council's primary mandate is to conduct research and development, and transfer technology. To this end, the council's overarching goal is to promote the agricultural sector and contribute to a better quality of life and facilitate and ensure the conservation of natural resources.

Over the medium term, the council will focus on generating knowledge and technologies that enhance efficiencies in crop production, animal production and health, the management of natural resources, and research and development. Part of this entails the development of a foot-and-mouth disease facility in Onderstepoort, north of Pretoria, which is expected to lead to greater availability of vaccines for the disease. The council will also focus on providing support to 19 000 smallholder farmers participating in the Kaonafatso ya Dikgomo animal improvement scheme over the period ahead.

Total expenditure is expected to increase at an average annual rate of 1.7 per cent, from R1.8 billion in 2024/25 to R1.9 billion in 2027/28, with goods and services (mainly science and technology services, contractors, travel and subsistence, and training and development) accounting for an estimated 48.7 per cent (R2.8 billion). Spending on compensation of employees accounts for an estimated 47.3 per cent (R2.6 billion) of the budget. The council expects to derive an estimated 48 per cent (R3.3 billion) of its revenue over the medium term through transfers from the department and generate the balance through analytical services, research services, the sale of farm products and rental income.

Programmes/Objectives/Activities

Table 29.15 Agricultural Research Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28		
	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2024/25	2025/26	2026/27	2027/28	2024/25 - 2027/28	2027/28
Administration	225.9	250.2	267.8	294.7	9.3%	17.9%	333.4	275.9	307.2	1.4%	16.3%
Increase agricultural production and productivity	81.1	86.0	98.3	105.8	9.3%	6.4%	108.2	109.8	110.3	1.4%	5.8%
Sustainable ecosystems and natural resources	232.0	246.1	298.9	493.7	28.6%	21.2%	504.9	527.7	530.0	2.4%	27.7%
Improved nutritional value, quality and safety of agricultural products	33.9	35.9	40.1	44.2	9.3%	2.6%	45.2	45.9	46.1	1.4%	2.4%
A skilled and capable agricultural sector	269.0	285.3	318.7	350.8	9.3%	21.0%	358.8	364.2	365.8	1.4%	19.4%
Enhanced resilience of agriculture	394.5	418.4	474.5	514.5	9.3%	30.9%	526.2	534.1	536.5	1.4%	28.4%
Total	1 236.3	1 322.0	1 498.2	1 803.7	13.4%	100.0%	1 876.7	1 857.4	1 895.9	1.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.16 Agricultural Research Council statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28		
Revenue											
Non-tax revenue	365.1	466.4	747.0	967.7	38.4%	37.3%	1 403.6	1 120.1	1 124.7	5.1%	52.2%
Sale of goods and services other than capital assets	325.0	388.2	639.1	861.5	38.4%	32.4%	1 296.5	1 008.2	1 012.3	5.5%	47.2%
Other non-tax revenue	40.1	78.1	108.0	106.2	38.4%	4.9%	107.1	111.9	112.4	1.9%	5.0%
Transfers received	1 029.1	1 061.8	1 044.8	940.2	-3.0%	62.7%	1 075.6	1 087.5	1 092.4	5.1%	47.8%
Total revenue	1 394.2	1 528.2	1 791.8	1 907.8	11.0%	100.0%	2 479.2	2 207.6	2 217.2	5.1%	100.0%
Expenses											
Current expenses	1 236.3	1 322.0	1 498.2	1 803.7	13.4%	100.0%	1 876.7	1 857.4	1 895.9	1.7%	100.0%
Compensation of employees	761.9	787.7	812.8	894.1	5.5%	56.3%	858.5	864.1	898.1	0.2%	47.3%
Goods and services	393.3	466.7	607.7	838.8	28.7%	38.5%	944.3	916.0	920.2	3.1%	48.7%
Depreciation	81.1	67.6	77.8	70.8	-4.4%	5.2%	74.0	77.3	77.6	3.1%	4.0%
Total expenses	1 236.3	1 322.0	1 498.2	1 803.7	13.4%	100.0%	1 876.7	1 857.4	1 895.9	1.7%	100.0%
Surplus/(Deficit)	157.9	206.2	293.5	104.1	-13.0%		602.5	350.2	321.2	45.6%	
Cash flow statement											
Cash flow from operating activities	345.1	468.8	486.3	(149.7)	-175.7%	100.0%	(37.6)	(42.4)	(42.6)	-34.2%	100.0%
Receipts											
Non-tax receipts	356.2	491.4	644.4	657.3	22.7%	33.7%	673.5	695.7	698.9	2.1%	39.4%
Sales of goods and services other than capital assets	325.2	429.5	552.8	627.1	24.5%	30.4%	655.4	684.8	687.9	3.1%	38.4%
Other tax receipts	31.0	61.9	91.6	30.2	-0.9%	3.3%	18.1	10.9	10.9	-28.7%	1.0%
Transfers received	1 140.6	1 060.3	1 036.1	940.2	-6.2%	66.3%	1 074.4	1 087.5	1 092.4	5.1%	60.6%
Total receipts	1 496.8	1 551.7	1 680.5	1 597.5	2.2%	100.0%	1 747.9	1 783.2	1 791.3	3.9%	100.0%
Payment											
Current payments	1 151.8	1 082.9	1 194.2	1 747.2	14.9%	100.0%	1 785.5	1 825.7	1 833.9	1.6%	100.0%
Compensation of employees	761.3	784.2	805.4	894.1	5.5%	64.3%	894.1	894.1	898.1	0.2%	49.8%
Goods and services	390.2	298.7	388.8	853.1	29.8%	35.7%	891.4	931.6	935.8	3.1%	50.2%
Interest and rent on land	0.2	0.0	0.0	—	-100.0%	—	—	—	—	—	—
Total payments	1 151.8	1 082.9	1 194.2	1 747.2	14.9%	100.0%	1 785.5	1 825.7	1 833.9	1.6%	100.0%
Net cash flow from investing activities	(50.3)	(60.8)	(136.1)	(282.0)	77.7%	100.0%	(279.0)	(283.5)	(284.8)	0.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(46.5)	(57.3)	(140.4)	(260.9)	77.7%	95.6%	(258.1)	(262.3)	(263.5)	0.3%	92.5%
Acquisition of software and other intangible assets	(3.8)	(3.5)	(1.8)	(21.1)	77.4%	5.5%	(20.9)	(21.2)	(21.3)	0.3%	7.5%
Proceeds from the sale of property, plant, equipment and intangible assets	—	—	6.1	—	—	-1.1%	—	—	—	—	—
Net increase/(decrease) in cash and cash equivalents	294.8	408.0	350.2	(431.7)	-213.6%	13.5%	(316.6)	(326.0)	(327.4)	-8.8%	100.0%

Table 29.16 Agricultural Research Council statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome							2025/26	2026/27	2027/28		
R million	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25		2025/26	2026/27	2027/28	2024/25 - 2027/28	
Carrying value of assets	1 972.2	1 965.0	2 029.2	2 202.4	3.7%	61.6%	2 605.0	2 897.4	2 910.5	9.7%	77.8%
of which:											
Acquisition of assets	(46.5)	(57.3)	(140.4)	(260.9)	77.7%	100.0%	(258.1)	(262.3)	(263.5)	0.3%	100.0%
Investments	6.5	6.7	0.7	–	-100.0%	0.1%	–	–	–	–	–
Inventory	18.7	10.3	20.2	19.7	1.8%	0.5%	17.8	16.0	16.1	-6.6%	0.5%
Receivables and prepayments	125.3	91.7	201.2	102.7	-6.4%	3.9%	123.0	89.7	90.1	-4.3%	3.0%
Cash and cash equivalents	797.0	1 205.0	1 550.0	1 035.5	9.1%	33.9%	718.9	392.9	394.7	-27.5%	18.7%
Total assets	2 919.6	3 278.7	3 801.3	3 360.3	4.8%	100.0%	3 464.6	3 396.0	3 411.3	0.5%	100.0%
Accumulated surplus/(deficit)	1 086.6	1 301.9	1 626.2	1 549.4	12.6%	41.4%	1 694.4	1 771.0	1 779.0	4.7%	49.8%
Capital and reserves	966.6	966.0	966.2	1 015.3	1.7%	29.5%	939.9	860.6	864.5	-5.2%	27.0%
Capital reserve fund	112.0	112.0	112.0	112.0	–	3.4%	112.0	112.0	112.5	0.2%	3.3%
Deferred income	484.8	478.4	469.8	407.9	-5.6%	13.9%	382.4	265.4	266.6	-13.2%	9.7%
Trade and other payables	258.5	383.6	604.8	266.1	1.0%	11.1%	325.9	376.5	378.2	12.4%	9.9%
Taxation	1.0	28.3	15.5	–	-100.0%	0.3%	–	–	–	–	–
Provisions	11.5	10.2	9.6	9.7	-5.7%	0.3%	10.1	10.5	10.6	3.1%	0.3%
Total equity and liabilities	2 921.0	3 280.4	3 804.1	3 360.3	4.8%	100.0%	3 464.6	3 396.0	3 411.3	0.5%	100.0%

Personnel information

Table 29.17 Agricultural Research Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2025			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of funded posts	Number of posts on approved establishment	Actual									Revised estimate						Medium-term expenditure estimate							
		2023/24			2024/25			2025/26			2026/27			2027/28			2024/25 - 2027/28							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost								
Agricultural Research Council			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost							
Salary level	2 504	2 504	2 504	812.8	0.3	2 336	894.1	0.4	2 336	858.5	0.4	2 336	864.1	0.4	2 336	898.1	0.4	-	100.0%					
1 – 6	1 581	1 581	1 581	242.5	0.2	1 395	253.9	0.2	1 342	235.8	0.2	1 312	225.8	0.2	1 201	191.4	0.2	-4.9%	56.2%					
7 – 10	815	815	815	444.9	0.5	831	497.4	0.6	877	473.1	0.5	887	470.0	0.5	958	501.8	0.5	4.9%	38.0%					
11 – 12	86	86	86	88.7	1.0	87	99.3	1.1	83	91.4	1.1	94	98.6	1.0	132	132.2	1.0	14.9%	4.2%					
13 – 16	21	21	21	33.3	1.6	21	36.4	1.7	32	51.1	1.6	41	62.6	1.5	43	65.5	1.5	27.0%	1.5%					
17 – 22	1	1	1	3.4	3.4	2	7.1	3.6	2	7.1	3.6	2	7.1	3.6	2	7.2	3.6	-	0.1%					

1. Rand million.

National Agricultural Marketing Council

Selected performance indicators

Table 29.18: National Agricultural Marketing Council performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Number of food price monitor reports produced per year	Market and economic research centre	Outcome 6: Supportive and sustainable economic policy environment	— ¹	— ¹	— ¹	4	4	4	4
Number of trade probes produced per year	Market and economic research centre		4	4	4	4	4	4	4
Number of market intelligence reports produced per year	Market and economic research centre		12	12	12	12	12	12	12
Number of grain supply and demand estimates reports produced per year	Market and economic research centre		12	12	12	12	12	12	12
Number of smallholder farmers linked to market opportunities per year	Agribusiness development	Outcome 10: Reduced poverty and improved livelihoods	0	141	190	210	120	120	120

1. No historical data available.

Entity overview

The National Agricultural Marketing Council was established in terms of sections 3 and 4 of the Marketing of Agricultural Products Act (1996). It is mandated to investigate the establishment, continuation, amendment or revocation of statutory measures affecting the marketing of agricultural products, and evaluate the desirability, necessity or efficiency of these statutory measures.

By publishing research over the medium term, the council will provide information to policymakers and industry stakeholders on the cost of food, monitor food prices, conduct commodity value chain and trade policy analysis, identify market opportunities, and provide market access models to integrate a targeted 360 smallholder farmers into formal agricultural markets. The research will also focus on agro-food chains and markets, and trade and smallholder market access.

As the council relies on highly skilled personnel such as agricultural economists, scientists and researchers to fulfil its mandate, compensation of employees accounts for an estimated 70.3 per cent (R115.6 million) of total spending over the medium term. Expenditure is expected to increase at average annual rate of 2.8 per cent, from R52.3 million in 2024/25 to R56.8 million in 2027/28. The council expects to derive 90.9 per cent (R150.1 million) of its revenue over the period ahead through transfers from the department. Transfers received are set to increase at an average annual rate of 4.5 per cent, from R45.8 million in 2024/25 to R52.3 million in 2027/28.

Programmes/Objectives/Activities

Table 29.19 National Agricultural Marketing Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2024/25	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2021/22	2022/23	2023/24		2021/22 - 2024/25	Average: Expenditure/ Total (%)	2025/26	2026/27	2027/28	2024/25 - 2027/28	Average: Expenditure/ Total (%)
Administration	29.6	28.7	30.7	30.1	0.5%	56.6%	28.9	30.5	31.9	2.0%	56.4%
Market and economic research centre	12.4	12.7	11.2	12.3	-0.4%	23.1%	12.7	13.2	13.8	3.9%	24.1%
Statutory measures	3.7	3.1	3.4	3.4	-2.3%	6.5%	3.5	3.7	3.8	4.0%	6.7%
Agricultural trusts	3.3	3.4	3.3	2.9	-4.9%	6.1%	3.0	3.1	3.2	3.9%	5.6%
Agribusiness development	5.4	3.7	3.7	3.6	-12.4%	7.7%	3.7	3.9	4.1	4.0%	7.1%
Total	54.5	51.6	52.3	52.3	-1.4%	100.0%	51.8	54.4	56.8	2.8%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.20 National Agricultural Marketing Council statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2024/25	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2021/22	2022/23	2023/24		2021/22 - 2024/25	Average: Expenditure/ Total (%)	2025/26	2026/27	2027/28	2024/25 - 2027/28	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	3.0	2.9	5.3	6.5	29.4%	8.2%	4.0	4.4	4.5	-11.2%	9.1%
Sale of goods and services other than capital assets	–	–	0.3	–	–	0.1%	–	–	–	–	–
Other non-tax revenue	3.0	2.9	5.0	6.5	29.4%	8.0%	4.0	4.4	4.5	-11.2%	9.1%
Transfers received	51.5	51.4	51.3	45.8	-3.9%	91.8%	47.8	50.0	52.3	4.5%	90.9%
Total revenue	54.5	54.3	56.6	52.3	-1.4%	100.0%	51.8	54.4	56.8	2.8%	100.0%
Expenses											
Current expenses	54.5	51.6	52.3	52.3	-1.4%	100.0%	51.8	54.4	56.8	2.8%	100.0%
Compensation of employees	38.6	38.0	35.8	35.7	-2.6%	70.3%	36.9	38.6	40.1	4.0%	70.3%
Goods and services	15.1	13.0	15.4	15.7	1.3%	28.1%	14.0	14.9	15.8	0.1%	28.1%
Depreciation	0.7	0.6	1.0	0.9	6.4%	1.5%	0.9	0.9	0.9	2.0%	1.6%
Interest, dividends and rent on land	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–
Total expenses	54.5	51.6	52.3	52.3	-1.4%	100.0%	51.8	54.4	56.8	2.8%	100.0%
Surplus/(Deficit)	–	2.7	4.3	–	–	–	–	–	–	–	–

Table 29.20 National Agricultural Marketing Council statements of financial performance, cash flow and financial position (continued)

Cash flow statement					Average growth rate (%)	Average: Expenditure/ Total (%)				Average growth rate (%)	Average: Expenditure/ Total (%)
	Audited outcome			Revised estimate			Medium-term expenditure estimate				
R million	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25		2025/26	2026/27	2027/28	2024/25 - 2027/28	
Cash flow from operating activities	(6.6)	(5.8)	1.7	2.0	-167.4%	100.0%	(0.1)	0.1	1.1	-19.3%	100.0%
Receipts											
Non-tax receipts	2.3	2.2	4.3	5.7	36.2%	6.8%	3.2	3.6	3.7	-13.1%	7.6%
Sales of goods and services other than capital assets	—	—	—	2.7	—	1.3%	—	—	—	-100.0%	1.3%
Other tax receipts	2.3	2.2	4.3	3.0	10.0%	5.5%	3.2	3.6	3.7	7.7%	6.3%
Transfers received	51.2	53.3	49.8	46.6	-3.1%	93.0%	48.6	50.8	53.1	4.5%	92.4%
Financial transactions in assets and liabilities	0.4	—	0.0	—	-100.0%	0.2%	—	—	—	—	—
Total receipts	53.8	55.5	54.1	52.3	-1.0%	100.0%	51.8	54.4	56.8	2.8%	100.0%
Payment											
Current payments	60.4	61.3	52.4	50.3	-5.9%	100.0%	51.9	54.3	55.8	3.5%	100.0%
Compensation of employees	39.4	38.0	35.8	35.7	-3.2%	66.6%	36.9	38.6	40.1	4.0%	71.3%
Goods and services	21.0	23.3	16.6	14.6	-11.5%	33.4%	15.0	15.7	15.6	2.3%	28.7%
Total payments	60.4	61.3	52.4	50.3	-5.9%	100.0%	51.9	54.3	55.8	3.5%	100.0%
Net cash flow from investing activities	(0.9)	(0.6)	(0.5)	(2.7)	46.9%	100.0%	(0.5)	(0.5)	(0.5)	-42.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.6)	(0.6)	(0.7)	(2.7)	61.4%	102.7%	(0.5)	(0.5)	(0.5)	-42.3%	100.0%
Acquisition of software and other intangible assets	(0.2)	—	—	—	-100.0%	6.2%	—	—	—	—	—
Other flows from investing activities	—	—	0.2	—	—	-8.9%	—	—	—	—	—
Net cash flow from financing activities	(0.2)	(0.2)	(0.1)	—	-100.0%	—	—	—	—	—	—
Repayment of finance leases	(0.2)	(0.2)	(0.0)	—	-100.0%	—	—	—	—	—	—
Other flows from financing activities	(0.0)	(0.0)	(0.1)	—	-100.0%	—	—	—	—	—	—
Net increase/(decrease) in cash and cash equivalents	(7.6)	(6.5)	1.1	(0.7)	-54.6%	-6.4%	(0.6)	(0.4)	0.5	-190.9%	100.0%
Statement of financial position											
Carrying value of assets of which:	3.3	3.1	2.8	4.3	9.4%	7.1%	3.8	3.4	4.7	2.4%	8.8%
Acquisition of assets	(0.6)	(0.6)	(0.7)	(2.7)	61.4%	100.0%	(0.5)	(0.5)	(0.5)	-42.3%	100.0%
Inventory	0.0	0.1	0.1	0.1	4.1%	0.1%	0.1	0.1	0.1	2.5%	0.1%
Receivables and prepayments	3.3	1.1	4.2	3.3	-0.4%	6.1%	3.5	3.4	3.5	2.3%	7.4%
Cash and cash equivalents	46.9	40.5	41.6	38.4	-6.5%	86.7%	39.2	37.5	39.0	0.5%	83.7%
Total assets	53.6	44.7	48.6	46.1	-4.9%	100.0%	46.6	44.3	47.2	0.8%	100.0%
Accumulated surplus/(deficit)	11.1	13.7	17.7	13.7	7.2%	29.4%	13.7	13.7	15.4	3.9%	30.6%
Finance lease	0.2	0.0	—	0.2	7.7%	0.2%	0.2	0.2	0.2	1.9%	0.4%
Deferred income	37.5	26.7	24.6	27.2	-10.2%	59.8%	27.3	24.8	25.8	-1.7%	57.1%
Trade and other payables	1.4	0.7	2.7	1.5	3.2%	3.2%	1.8	2.0	2.1	10.2%	4.0%
Provisions	3.4	3.6	3.7	3.5	0.7%	7.4%	3.5	3.6	3.8	2.8%	7.9%
Total equity and liabilities	53.6	44.7	48.6	46.1	-4.9%	100.0%	46.6	44.3	47.2	0.8%	100.0%

Personnel information

Table 29.21 National Agricultural Marketing Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2025			Number and cost ¹ of personnel posts filled/planned for on funded establishment													Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2023/24			2024/25			2025/26		2026/27		2027/28			2024/25 - 2027/28				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
National Agricultural Marketing Council																			
Salary level	51	51	51	35.8	0.7	51	35.7	0.7	51	36.9	0.7	51	38.6	0.8	51	40.1	0.8	–	100.0%
1 – 6	6	6	6	3.5	0.6	6	3.4	0.6	6	3.5	0.6	6	3.6	0.6	6	3.8	0.6	–	11.8%
7 – 10	26	26	26	11.7	0.5	26	11.4	0.4	26	11.8	0.5	26	12.3	0.5	26	12.8	0.5	–	51.0%
11 – 12	10	10	10	8.7	0.9	10	8.3	0.8	10	8.5	0.9	10	8.9	0.9	10	9.3	0.9	–	19.6%
13 – 16	9	9	9	11.9	1.3	9	12.7	1.4	9	13.1	1.5	9	13.7	1.5	9	14.3	1.6	–	17.6%

1. Rand million.

Onderstepoort Biological Products

Selected performance indicators

Table 29.22 Onderstepoort Biological Products performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Number of new distribution points established annually	Customers services	Outcome 13: Improved education outcomes and skills	— ¹	12	10	25	30	35	35
Percentage of production efficiency improved annually	Continual improvement of business processes	Outcome 17: Improved governance and performance of public entities	— ¹	— ¹	798/920 (87%)	86%	88%	90%	90%
Annual sales revenue	Financial stability		R190m	R205m	R242m	R299m	R328m	R354m	R386m

1. No historical data available.

Entity overview

Onderstepoort Biological Products was established as a public company in terms of the Onderstepoort Biological Products Incorporation Act (1999), with government as its sole shareholder. The entity's mandate is to prevent and control animal diseases that affect food security, human health and livelihoods. The entity also maintains a reserve stock of vaccines for government to be used in the event of an outbreak of animal diseases.

Over the next 3 years, the company will focus on the development and production of new vaccines, and improve product availability at an estimated cost of R435 million over the medium term. To improve customer service, the company will aim to implement an updated marketing strategy. This is expected to ensure sustained customer loyalty to the company's vaccine brands. In conjunction with this, the company plans to establish 100 new distribution points over the medium term. An amount of R112.6 million over the next 3 years is allocated to cover associated costs.

Expenditure is expected to increase at an average annual rate of 4.4 per cent, from R283.6 million in 2024/25 to R322.7 million in 2027/28. The company generates revenue mainly from the sale and supply of livestock vaccines and uses it to fund its business operations. Revenue is projected to increase at an average annual rate of 10.7 per cent, from R297.9 million in 2024/25 to R404.5 million in 2027/28, driven mainly by an expected increase in sales as a result of new export markets.

Programmes/Objectives/Activities

Table 29.23 Onderstepoort Biological Products expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2021/22	2022/23	2023/24		2021/22 - 2024/25	2024/25	2025/26	2026/27	2027/28		
Governance and leadership	17.9	19.1	31.0	30.8	19.9%	10.3%	42.4	45.3	48.3	16.2%	13.9%
Customer services	13.9	14.8	25.7	26.0	23.3%	8.3%	35.1	37.5	40.0	15.5%	11.6%
Continual improvement of business processes	122.4	148.0	130.1	170.9	11.8%	60.4%	136.7	144.8	153.5	-3.5%	50.9%
Financial stability	33.4	49.5	62.0	56.0	18.8%	21.0%	71.0	75.7	80.9	13.1%	23.7%
Total	187.5	231.5	248.8	283.6	14.8%	100.0%	285.3	303.2	322.7	4.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.24 Onderstepoort Biological Products statements of financial performance, cash flow and financial position

Statement of financial performance					Average growth rate (%)	Average: Expenditure/ Total (%)				Average growth rate (%)	Average: Expenditure/ Total (%)
	Audited outcome			Revised estimate			Medium-term expenditure estimate				
R million	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25		2025/26	2026/27	2027/28	2024/25 - 2027/28	
Revenue											
Non-tax revenue	193.5	258.9	291.5	297.9	15.5%	100.0%	339.4	370.9	404.5	10.7%	100.0%
Sale of goods and services other than capital assets	170.1	200.9	232.3	274.2	17.3%	84.3%	302.4	331.2	360.5	9.5%	89.9%
Other non-tax revenue	23.4	58.0	59.2	23.6	0.4%	15.7%	37.0	39.7	44.0	23.0%	10.1%
Total revenue	193.5	258.9	291.5	297.9	15.5%	100.0%	339.4	370.9	404.5	10.7%	100.0%
Expenses											
Current expenses	196.5	220.4	218.0	283.6	13.0%	96.9%	325.5	346.2	368.6	9.1%	100.0%
Compensation of employees	92.5	87.2	90.8	111.7	6.5%	40.7%	100.8	106.8	113.2	0.5%	33.0%
Goods and services	91.4	121.3	111.6	157.9	20.0%	50.4%	199.2	212.4	227.9	13.0%	60.0%
Depreciation	12.7	11.9	15.6	14.0	3.5%	5.8%	25.6	27.0	27.5	25.1%	7.0%
Transfers and subsidies	(9.1)	11.1	30.8	—	-100.0%	3.1%	—	—	—	—	—
Total expenses	187.5	231.5	248.8	283.6	14.8%	100.0%	325.5	346.2	368.6	9.1%	100.0%
Surplus/(Deficit)	6.0	27.4	42.7	14.3	33.6%		13.9	24.7	35.9	35.9%	
Cash flow statement											
Cash flow from operating activities	40.8	109.1	99.0	143.9	52.2%	100.0%	0.4	(20.7)	(22.0)	-153.5%	100.0%
Receipts											
Non-tax receipts	230.2	335.1	285.1	312.3	10.7%	98.2%	343.7	370.0	405.1	9.1%	100.0%
Sales of goods and services other than capital assets	220.4	314.6	251.7	305.8	11.5%	92.3%	329.4	355.3	386.9	8.2%	96.3%
Other tax receipts	9.8	20.5	33.4	6.5	-12.5%	5.8%	14.3	14.8	18.2	40.5%	3.7%
Transfers received	—	—	22.7	—	—	1.8%	—	—	—	—	—
Total receipts	230.2	335.1	307.8	312.3	10.7%	100.0%	343.7	370.0	405.1	9.1%	100.0%
Payment											
Current payments	189.3	226.0	208.8	168.4	-3.8%	100.0%	343.3	390.8	427.1	36.4%	100.0%
Compensation of employees	92.5	87.2	90.8	111.7	6.5%	49.3%	100.8	106.8	113.2	0.5%	37.4%
Goods and services	96.8	138.8	118.0	56.7	-16.3%	50.7%	242.5	283.9	313.8	76.9%	62.6%
Interest and rent on land	0.0	—	—	—	-100.0%	—	—	—	—	—	—
Total payments	189.3	226.0	208.8	168.4	-3.8%	100.0%	343.3	390.8	427.1	36.4%	100.0%
Net cash flow from investing activities	(6.4)	(44.4)	(13.5)	(135.0)	176.9%	100.0%	(200.0)	(27.4)	(10.0)	-58.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(6.4)	(44.4)	(13.5)	(135.0)	176.9%	100.0%	(200.0)	(27.4)	(10.0)	-58.0%	100.0%
Net cash flow from financing activities	—	(0.1)	(0.3)	—	—	—	—	—	—	—	—
Borrowing activities	—	—	(0.3)	—	—	—	—	—	—	—	—
Repayment of finance leases	—	(0.1)	—	—	—	—	—	—	—	—	—
Other flows from financing activities	—	(0.0)	—	—	—	—	—	—	—	—	—
Net increase/(decrease) in cash and cash equivalents	34.5	64.6	85.2	8.9	-36.4%	20.9%	(199.6)	(48.2)	(32.0)	-253.3%	100.0%
Statement of financial position											
Carrying value of assets	332.1	388.6	385.6	693.2	27.8%	51.0%	560.0	560.5	543.1	-7.8%	66.6%
of which:											
Acquisition of assets	(6.4)	(44.4)	(13.5)	(135.0)	176.9%	100.0%	(200.0)	(27.4)	(10.0)	-58.0%	100.0%
Inventory	44.5	52.1	68.8	57.0	8.6%	6.3%	59.9	62.9	66.0	5.0%	7.0%
Receivables and prepayments	44.2	31.1	26.5	24.2	-18.2%	3.7%	25.4	26.7	28.0	5.0%	3.0%
Cash and cash equivalents	308.8	373.4	458.5	151.8	-21.1%	37.1%	204.5	210.8	259.3	19.5%	23.5%
Taxation	40.4	21.7	—	—	-100.0%	1.9%	—	—	—	—	—
Total assets	770.0	866.9	939.4	926.3	6.4%	100.0%	849.8	860.9	896.5	-1.1%	100.0%
Accumulated surplus/(deficit)	279.3	320.6	366.6	282.4	0.4%	35.7%	372.0	397.1	446.5	16.5%	42.5%
Capital and reserves	0.0	0.0	0.0	0.0	—	—	0.0	0.0	0.0	—	—
Capital reserve fund	456.4	448.2	439.1	606.3	9.9%	55.8%	423.2	407.3	391.4	-13.6%	51.6%
Finance lease	0.1	—	—	—	-100.0%	—	—	—	—	—	—
Deferred income	9.7	9.0	9.4	10.3	2.0%	1.1%	15.9	15.9	15.9	15.7%	1.6%
Trade and other payables	24.4	82.7	110.3	27.3	3.8%	6.9%	38.7	40.7	42.7	16.0%	4.2%
Taxation	—	6.4	14.1	—	—	0.6%	—	—	—	—	—
Total equity and liabilities	770.0	866.9	939.4	926.3	6.4%	100.0%	849.8	860.9	896.5	-1.1%	100.0%

Personnel information

Table 29.25 Onderstepoort Biological Products personnel numbers and cost by salary level

Number of posts estimated for 31 March 2025			Number and cost ¹ of personnel posts filled/planned for on funded establishment														Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate														
		2023/24			2024/25			2025/26		2026/27		2027/28		2024/25 - 2027/28								
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Onderstepoort Biological Products			226	226	226	90.8	0.4	226	111.7	0.5	226	100.8	0.4	226	106.8	0.5	226	113.2	0.5	–	100.0%	
Salary level	226	226	226	90.8	0.4	226	111.7	0.5	226	100.8	0.4	226	106.8	0.5	226	113.2	0.5	226	113.2	0.5	–	100.0%
1 – 6	105	105	105	18.8	0.2	105	23.2	0.2	105	20.9	0.2	105	22.2	0.2	105	23.5	0.2	105	23.5	0.2	–	46.5%
7 – 10	97	97	97	43.7	0.5	97	53.7	0.6	97	48.4	0.5	97	51.4	0.5	97	54.5	0.6	97	54.5	0.6	–	42.9%
11 – 12	15	15	15	14.3	1.0	15	17.6	1.2	15	15.9	1.1	15	16.9	1.1	15	17.9	1.2	15	17.9	1.2	–	6.6%
13 – 16	8	8	8	10.8	1.4	8	13.3	1.7	8	12.0	1.5	8	12.8	1.6	8	13.5	1.7	8	13.5	1.7	–	3.5%
17 – 22	1	1	1	3.2	3.2	1	3.9	3.9	1	3.5	3.5	1	3.6	3.6	1	3.8	3.8	1	3.8	3.8	–	0.4%

1. Rand million.

Perishable Products Export Control Board

Selected performance indicators

Table 29.26 Perishable Products Export Control Board performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Number of export certificates processed via the electronic platform per year	Statutory operations	Outcome 9: Economic transformation for a just society	— ¹	— ¹	— ¹	60 000	65 000	70 000	70 000
Number of tests performed on samples received using accredited methods per year	Food safety		19 409	19 575	18 500	20 000	21 000	22 000	22 000
Number of food safety audits conducted per year	Food safety		1 304	1 036	1 000	1 050	1 100	1 150	1 150
Number of students graduated through the agri-export technologist learnership programme per year	Transformation and development services		48	52	48	50	50	50	50
Number of graduate placements per year	Transformation and development services		— ¹	— ¹	— ¹	8	8	8	8
Number of smallholder farmers certified for export per year	Transformation and development services		89	105	80	60	60	60	60
Number of smallholder farmers trained per year	Transformation and development services		302	721	500	600	600	600	600

1. No historical data available.

Entity overview

The Perishable Products Export Control Board is an independent service provider of quality assurance, food safety and cold chain management services for producers and exporters of perishable food products, as mandated by the Perishable Products Export Control Act (1983). The board also derives its mandate from the Agricultural Products Standards Act (1990), which requires it to monitor the minimum quality standards of perishable exports as required by government and bilateral agreements with importing countries.

Over the medium term, the board will continue to focus on the provision of relevant and timely export and shipping information and market trends to enhance the competitiveness of the industry. This will be done by processing a targeted 205 000 export certificates over the medium term through the electronic certification platform and conducting 3 400 food safety audits per year. Expenditure for issuing export certificates is within the statutory operations programme, which is allocated R1.6 billion over the medium term, while spending on conducting food safety audits is within the food safety programme, which is allocated R142.4 million over the same period.

Expenditure is expected to increase at an average annual rate of 6.2 per cent, from R739.7 million in 2024/25 to R885.4 million in 2027/28. As the board's work is labour intensive, compensation of employees accounts for an estimated 65.1 per cent (R1.6 billion) of total expenditure over the medium term. The board generates revenue by charging levies and tariffs to farmers on the export of perishable products, and fees for inspection, laboratory and export certification services. Revenue is projected to amount to R2.5 billion over the medium term and is in line with spending.

Programmes/Objectives/Activities

Table 29.27 Perishable Products Export Control Board expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2024/25	Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/Total (%) 2021/22 - 2024/25	Medium-term expenditure estimate			Average growth rate (%) 2024/25 - 2027/28	Average: Expenditure/Total (%) 2024/25 - 2027/28
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28		
Administration	141.8	162.6	179.0	218.9	15.6%	28.2%	234.8	252.1	271.1	7.4%	30.1%
Statutory operations	340.1	386.4	406.3	463.6	10.9%	64.5%	490.0	517.9	547.3	5.7%	62.3%
Food safety	27.0	28.8	35.7	42.7	16.5%	5.4%	45.0	47.4	50.0	5.4%	5.7%
Transformation and development services	18.1	6.4	8.0	14.5	-7.0%	1.9%	15.3	16.1	16.9	5.3%	1.9%
Total	527.0	584.1	629.0	739.7	12.0%	100.0%	785.1	833.5	885.4	6.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.28 Perishable Products Export Control Board statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2024/25	Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/Total (%) 2021/22 - 2024/25	Medium-term expenditure estimate			Average growth rate (%) 2024/25 - 2027/28	Average: Expenditure/Total (%) 2024/25 - 2027/28
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28		
Revenue											
Non-tax revenue	562.5	596.5	627.9	739.7	9.6%	100.0%	785.1	833.5	885.4	6.2%	100.0%
Sale of goods and services other than capital assets	553.8	576.8	609.3	726.7	9.5%	97.6%	771.1	818.5	869.1	6.1%	98.2%
Other non-tax revenue	8.6	19.7	18.6	13.0	14.4%	2.4%	14.0	15.0	16.2	7.8%	1.8%
Total revenue	562.5	596.5	627.9	739.7	9.6%	100.0%	785.1	833.5	885.4	6.2%	100.0%
Expenses											
Current expenses	527.0	584.1	629.0	739.7	12.0%	100.0%	785.1	833.5	885.4	6.2%	100.0%
Compensation of employees	364.8	403.0	426.1	482.5	9.8%	67.8%	511.4	542.1	574.7	6.0%	65.1%
Goods and services	156.0	177.0	195.5	251.6	17.3%	31.3%	267.8	285.3	304.3	6.5%	34.2%
Depreciation	6.3	4.1	7.3	5.6	-3.8%	1.0%	5.8	6.1	6.4	4.7%	0.7%
Total expenses	527.0	584.1	629.0	739.7	12.0%	100.0%	785.1	833.5	885.4	6.2%	100.0%
Surplus/(Deficit)	35.4	12.5	(1.1)	-	-100.0%		-	-	-	-	
Cash flow statement											
Cash flow from operating activities	33.2	10.3	(86.6)	(30.3)	-197.0%	100.0%	(20.6)	(9.6)	2.7	-144.4%	100.0%
Receipts											
Non-tax receipts	552.7	596.5	528.5	703.8	8.4%	99.8%	758.7	817.8	881.6	7.8%	100.0%
Sales of goods and services other than capital assets	546.7	585.7	518.3	696.3	8.4%	98.4%	750.6	809.1	872.2	7.8%	98.9%
Other sales	-	8.9	8.4	5.5	-	1.0%	5.9	6.3	6.8	7.8%	0.8%
Other tax receipts	6.0	10.8	10.2	7.5	8.0%	1.5%	8.1	8.7	9.4	7.8%	1.1%
Financial transactions in assets and liabilities	-	3.9	-	-	-	0.2%	-	-	-	-	-
Total receipts	552.7	600.4	528.5	703.8	8.4%	100.0%	758.7	817.8	881.6	7.8%	100.0%
Payment											
Current payments	519.5	590.1	615.1	734.1	12.2%	100.0%	779.2	827.4	879.0	6.2%	100.0%
Compensation of employees	371.5	403.0	460.9	482.5	9.1%	70.1%	511.4	542.1	574.7	6.0%	65.6%
Goods and services	148.0	187.1	154.2	251.6	19.4%	29.9%	267.8	285.3	304.3	6.5%	34.4%
Total payments	519.5	590.1	615.1	734.1	12.2%	100.0%	779.2	827.4	879.0	6.2%	100.0%
Net cash flow from investing activities	(26.3)	102.8	(7.1)	(20.3)	-8.2%	100.0%	(7.9)	(8.4)	(8.9)	-24.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(7.8)	(7.0)	(7.1)	(20.3)	37.4%	55.8%	(7.9)	(8.4)	(8.9)	-24.0%	100.0%
Other flows from investing activities	(18.4)	109.9	-	-	-100.0%	44.2%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	7.0	113.2	(93.6)	(50.6)	-293.7%	-0.3%	(28.5)	(18.0)	(6.3)	-50.2%	100.0%

Table 29.28 Perishable Products Export Control Board statements of financial performance, cash flow and financial position (continued)

Statement of financial position					Average growth rate (%)	Average: Expenditure/ Total (%)				Average growth rate (%)	Average: Expenditure/ Total (%)
	Audited outcome			Revised estimate			Medium-term expenditure estimate				
R million	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2024/25	2025/26	2026/27	2027/28	2024/25 - 2027/28	2027/28
Carrying value of assets	46.1	49.1	48.0	48.0	1.4%	17.3%	48.3	48.6	48.8	0.6%	15.9%
of which:											
Acquisition of assets	(7.8)	(7.0)	(7.1)	(20.3)	37.4%	100.0%	(7.9)	(8.4)	(8.9)	-24.0%	100.0%
Investments	110.4	–	–	–	-100.0%	10.1%	–	–	–	–	–
Receivables and prepayments	76.0	72.0	171.4	85.0	3.8%	36.5%	90.0	95.0	100.0	5.6%	30.2%
Cash and cash equivalents	39.3	152.5	58.9	150.0	56.2%	36.1%	165.0	170.0	175.0	5.3%	53.9%
Total assets	271.9	273.6	278.3	283.0	1.3%	100.0%	303.3	313.6	323.8	4.6%	100.0%
Accumulated surplus/(deficit)	132.8	132.0	126.6	143.6	2.7%	48.3%	140.8	137.9	137.9	-1.4%	45.9%
Capital and reserves	57.4	70.7	75.0	53.2	-2.5%	23.2%	71.1	79.0	83.8	16.3%	23.3%
Trade and other payables	59.8	48.7	74.8	80.0	10.2%	23.7%	85.0	90.0	95.0	5.9%	28.6%
Provisions	0.6	0.6	1.5	1.6	36.7%	0.4%	1.6	1.7	1.7	3.1%	0.5%
Derivatives financial instruments	21.3	21.7	0.4	4.6	-40.0%	4.4%	4.8	5.0	5.5	6.1%	1.6%
Total equity and liabilities	271.9	273.6	278.3	283.0	1.3%	100.0%	303.3	313.6	323.8	4.6%	100.0%

Personnel information

Table 29.29 Perishable Products Export Control Board Ltd personnel numbers and cost by salary level

Number of posts estimated for 31 March 2025		Number and cost ¹ of personnel posts filled/planned for on funded establishment														Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate						2024/25 - 2027/28					
		2023/24			2024/25			2025/26		2026/27		2027/28							
Perishable Products Export Control Board Ltd		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	1 331	1 331	1 274	426.1	0.3	1 331	482.5	0.4	1 331	511.4	0.4	1 331	542.1	0.4	1 331	574.7	0.4	–	100.0%
1 – 6	664	664	719	88.4	0.1	664	79.3	0.1	664	84.1	0.1	664	89.1	0.1	664	94.4	0.1	–	49.9%
7 – 10	569	569	471	244.4	0.5	569	289.5	0.5	569	306.9	0.5	569	325.3	0.6	569	344.8	0.6	–	42.7%
11 – 12	71	71	63	59.0	0.9	71	68.7	1.0	71	72.8	1.0	71	77.2	1.1	71	81.8	1.2	–	5.3%
13 – 16	24	24	19	28.1	1.5	24	35.7	1.5	24	37.8	1.6	24	40.1	1.7	24	42.5	1.8	–	1.8%
17 – 22	3	3	2	6.3	3.1	3	9.3	3.1	3	9.8	3.3	3	10.4	3.5	3	11.1	3.7	–	0.2%

1. Rand million.